

APPENDIX 5. EXAMPLES OF TOOLS

Creighton (2005:49) provides a question-based checklist that can be used to determine stakeholder involvement (reprinted with permission of John Wiley & Sons, Inc.):

- *Who might be affected?*
- *Who are the representatives of those likely affected?*
- *Who are the voiceless?*
- *Who is responsible for what is intended?*
- *Who will be actively opposed?*
- *Who can contribute resources?*
- *Whose behavior would have to change if this decision were made?*

Creighton (2005:50) also pinpoints some information sources that can be used to identify stakeholders (reprinted with permission of John Wiley & Sons, Inc.):

- *Get people to self-identify [as stakeholders]...*
- *Analyze prior decision-making documents...*
- *Ask other people and seek local help...*
- *Identify based on staff knowledge...*
- *Identify based on past participation on similar issues...*

**Table A5-1.** Matching participation mechanisms to design questions (adapted from Beierle and Cayford 2002, reproduced with permission of Earthscan Ltd., [www.earthscan.co.uk](http://www.earthscan.co.uk)).

Type of mechanism	Scope of inclusion		Representation		Kind of engagement		Level of public influence		Role of government	
	Narrow	Broad	Socio-economic	Interest group	Information sharing	Deliberative	Low	Moderate or high	Passive	Active
Public comments	No	Yes	Yes	No	Yes	No	Yes	No	No	Yes
Surveys	No	Yes	Yes	No	Yes	No	Yes	No	No	Yes
Public meetings and hearings	No	Yes	Varies	Varies	Yes	No	Yes	No	No	Yes
Advisory committees not seeking consensus	Yes	No	Varies	Varies	Varies	Varies	Varies	Varies	Varies	Varies
Advisory committees seeking consensus	Yes	No	No	Yes	No	Yes	No	Yes	Varies	Varies
Citizen juries	Yes	No	Yes	No	No	Yes	Yes	No	Yes	No
Negotiations and mediations	Yes	No	No	Yes	No	Yes	No	Yes	Yes	No